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31 July 1953

## MEMORANDUM FOR THE ASSISTANT DIRECTOR FOR NATIONAL ESTIMATES

SUBJECT: Inter-Office Coordination

1. You are requested to send a representative to attend the planning and review meetings of the O/CI Publications Board.

2. The duties of your representative shall be:

a. To apprise the Publications Board of topics of current interest to the NSC Planning Board, the IAC, and the Board of National Estimates.

Comment: The Publications Board will thus have additional guidance on subjects most useful for forthcoming NSC policy papers and for national intelligence estimates.

b. To preclude the issuance by CIA of estimates which are inconsistent with other estimates contained in NIE's and SE's still in force.

Comment: The Publications Board may not make estimates at variance with NIE's and SE's still in force.

Whenever the current take indicates that an NIE is no longer valid, the O/CI Publications Board may so comment with specific reference to the estimate. It will notify the O/NS representative of the need for a revision of the NIE in question.

If the current take indicates that the conclusion of a given NIE though not in fundamental error still would benefit by shading, reference to the NIE should be made and the appropriate shading offered in terms of the most recent reporting.

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- c. To apprise the Publications Board of articles under consideration which are so speculative as to trespass reasonable bounds of current intelligence reporting.

Comment: This will assist in maintaining the division of responsibilities between ONE and OCI, and will reserve for the intelligence community the making of estimates on important matters.

- d. To offer constructive criticism on matters under discussion related to estimates generally.
- 3. For the present, the ONE representative shall not exercise the power of veto in the event of a dispute, but you will periodically report the results of his participation to me.

ROBERT AMORY, JR.  
Deputy Director/Intelligence

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